

Budget Committee Agenda

Tuesday, November 3, 2015

L-201

2:30 - 4:00pm

Type of Meeting: Regular Meeting

Note Taker: Mary Kelsay

Please Review/Bring: Agenda, Minutes, 2016-2017 Budget Call Supporting Documents (attached)

Committee Members:

Diana Keelen, Co-Chair

Executive Director Business Services (Co-Chair)

Irit Gat, Co-Chair

Academic Senate President or Designee (Co-Chair)

Jill Zimmerman

Dean of Student Services Dean of Academic Affairs

Karen Cowell Pamela Ford

Classified Union

Violet Christopher

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Faculty Union

Justin Shores

Faculty Staff

Jonathan Over Maria Valenzuela

Adjunct Faculty Staff

Nichelle Williams

Classified Staff

Jared Simmons

CMS

Maxine Griffin

Facilities

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Human Resources

Rick Shaw

Information Technology Committee

Vacant

Outcomes Committee

Carol Eastin

Program Review Committee

Vanessa Gibson

Student Success Committee

Kim Covell

Enrollment Management Committee

Vacant

ASO Representative

Mark Bryant

Vice President HR & Employee Relations, Ex-Officio

Erin Vines

Vice President Student Services, Ex-Officio

Bonnie Suderman

Vice President Academic Affairs, Ex-Officio

Wendy Dumas

Proxy for Co-Chair

| | Items | Person | Action |
|-----|--|-----------------|--------|
| Ĭ. | Approval of Minutes: September 23, 2015 | All | |
| II. | 2016-2017 Budget Call | Diana Keelen | |
| NEX | T MEETING DATE: | | |
| Nov | ember 25, 2015 | | |



Budget Committee Minutes

Wednesday, September 23, 2015

SSV 151 2:30pm

Type of Meeting: Regular Note Taker: Mary Kelsay

Please Review/Bring: Justification for: Clerical III EOPS position and Physical Science Lab Assistant, Budget

Committee Charter, Ground Rules and Annual Report.

Committee Members:

Diana Keelen, Co-Chair Executive Director Business Services (Co-Chair)

Irit Gat, Co-Chair Academic Senate President or Designee (Co-Chair)

Gary Roggenstein, Proxy

Karen Cowell, Absent

Dean of Student Services

Dean of Academic Affairs

Pamela Ford Classified Union
Violet Christopher Faculty Union

Justin Shores, Absent Faculty Union
Faculty Staff

Jonathan Over Adjunct Faculty Staff

Maria Valenzuela Classified Staff
Nichelle Williams, Absent CMS

Nichelle Williams, Absent CMS
Jared Simmons Facilities

Maxine Griffin, Absent Human Resources

Rick Shaw Information Technology Committee

Vacant Outcomes Committee

Carol Eastin Program Review Committee
Vanessa Gibson Student Success Committee

Kim Covell, Absent Enrollment Management Committee

Hoyoung Moon, Absent ASO Representative

Mark Bryant, Absent Vice President HR & Employee Relations, Ex-Officio

Erin Vines Vice President Student Services, Ex-Officio
Bonnie Suderman, Absent Vice President Academic Affairs, Ex-Officio

Wendy Dumas Guest

| | Items | Person | Action |
|-----|---|-----------------|---|
| I. | Approval of Previous Minutes – July 22, 2015 | All | Ms. Keelen noted that the 2015-2016 Budget went forward to the September 14 Board Meeting. |
| II. | Information: a. OSD Counselor b. Lab Assistant – Physical Science c. Clerical III - EOPS | Diana Keelen | Issues Discussed: Justifications for each position were reviewed by the committee. Action Taken: Agenda item informational only. Follow Up Items: |



| | D: | T DI I |
|------------------|-----------------|---|
| III. Charter | Diana Keelen | Issues Discussed: Ms. Keelen noted that the charter adopts language within AP 2510. She noted that the finance plan had not been updated since 2008-2009 and it should be updated with current information. Discussion followed regarding instances where the president may recommend budget expenditures without the consensus of the Budget Committee in instances of legal and fiscal responsibility a defined in Ed Code and Title V. |
| | | Action Taken: Committee members agreed to adopt the charter with the removal of the 2 nd sentence of the 2 nd paragraph. If time permits, documentation will be provided to the committee members on all issues they are reviewing. |
| | | Follow Up Items: Update finance plan with current information. |
| IV. Ground Rules | Diana Keelen | Issues Discussed: Ms. Keelen explained that these ground rules were the same as the ground rules for Strategic Planning. She noted the importance of members being present or sending a proxy so that quorum can be met. It was requested that agendas, minutes and supporting documentation be provided to committee members in a timely manner for review and for the opportunity to provide feedback for emergency issues. The 75% present rule was questioned due to the fact that faculty work 60% of the year and it was difficult to schedule time for meetings during intersession and summer. Action Taken: Meetings will be scheduled during the school year as much as possible and the co-chairs will try and limit meetings during times. |
| | | classes are not in session. Ask for a commitment that committee members make every attempt to attend 75% of the meetings with the understanding that the committee will work hard to get as much accomplished as possible. Otherwise they might be requested to be replaced on the committee. Follow Up Items: Make name plates for members and post ground rules on the reverse side. |
| V. Committee | Diana | Issues Discussed: |



| Accomplishments | Keelen | Ms. Keelen noted that she listed some goals that she has heard committee members mention regarding the allocation process and providing training to the campus. A request was made for more explanation on critical need and Ms. Keelen explained that she would be bringing that to the committee before the budget call goes out. Action Taken: Committee members agreed with the 2015-2016 goals. Follow Up Items: Defining critical need |
|--|--------|---|
| NEXT MEETING DATE: October 14, 2015 | | The next meeting will be a joint meeting of Strategic Planning and Budget Committee. The location will be determined and Rick Shaw stated he would assist with that. |

| raft | Start | Finish |
|--|--------------|--------------|
| 016-2017 Budget Development Calendar as of 11/3/15 | Wed 7/22/15 | Tue 9/13/16 |
| Budget Committee Review for Process Improvement | Wed 7/22/15 | Wed 7/22/15 |
| Annual Budget Committee Goal Setting and Review of Prior Year Accomplishments | Wed 9/23/15 | Wed 9/23/15 |
| Personnel Prioritization | Fri 10/2/15 | Mon 1/4/16 |
| Faculty Prioritization List | Fri 10/2/15 | Mon 1/4/16 |
| CMS & Administrator Prioritation List | Fri 10/2/15 | Mon 1/4/16 |
| Classified Prioritation List | Fri 10/2/15 | Mon 1/4/16 |
| Non-Personnel College Budget Call | Tue 11/3/15 | Thu 1/21/16 |
| Budget Committee Budget Call Review | Tue 11/3/15 | Tue 11/3/15 |
| Budget Call Issued | Fri 11/6/15 | Fri 12/11/15 |
| Budget Instructions/Training Admin Council | Tue 11/10/15 | Tue 11/10/15 |
| Budget Instructions/Campus Training | TBD | TBD |
| Baseline Instructional Materials Budget Call | Fri 11/6/15 | Fri 12/11/15 |
| Governor's 2016-2017 Budget Released | Fri 1/15/16 | Fri 1/15/16 |
| Tentative Budget Development | Fri 2/19/16 | Fri 7/29/16 |
| Other Funds Budget Call Issued | Mon 3/14/16 | Fri 4/15/16 |
| Restricted/Grant Budget Call Issued | Mon 3/14/16 | Fri 4/15/16 |
| 2014-2015 Recalculation Issued (R1) | Fri 2/19/16 | Fri 2/19/16 |
| 2015-2016 First Principle Apportionment Issued (P1) | Fri 2/19/16 | Fri 2/19/16 |
| Business Services compiles New Resource Requests | Mon 1/4/16 | Wed 1/20/16 |
| Resource Requests sent to BC Members | Fri 1/22/16 | Fri 1/22/16 |
| Budget Committee Reviews Resource Requests | Wed 1/27/16 | Wed 2/10/16 |
| Budget Committee Joint Meeting with Strategic Planning Committee | Wed 2/24/16 | Wed 2/24/16 |
| Budget Committee sends Recommendations to Exec Council | Mon 2/29/16 | Mon 2/29/16 |
| Executive Council Reviews Recommendations | Mon 2/29/16 | Mon 2/29/16 |
| Tentative Budget Development | Mon 2/29/16 | Fri 4/29/16 |
| Tentative Budget Presented to Budget Committee | Wed 5/11/16 | Wed 5/11/16 |
| Tentative Budget Presented to Strategic Planning Committee | Wed 5/18/16 | Wed 5/18/16 |
| Tentative Budget Presented to Executive Council | Mon 5/23/16 | Mon 5/23/16 |
| Budget sent to President's Office | Fri 5/27/16 | Fri 5/27/16 |
| Board of Trustees Approves Tentative Budget | Mon 6/13/16 | Mon 6/13/16 |
| Tentative Budget Presented to Administrative Council | Tue 6/14/16 | Tue 6/14/16 |
| Memos to Requestors issued for Resource Allocation Disposition | Mon 5/16/16 | Fri 7/29/16 |
| Governor's 2015-2016 May Revision | Mon 5/16/16 | Mon 5/16/16 |
| 2015-2016 Second Principle Apportionment Issued (P2) | Fri 6/24/16 | Fri 6/24/16 |
| State Budget Enacted | Fri 7/1/16 | Fri 7/1/16 |
| 2016-2017 Advanced Apportionment Issued (AD) | Fri 7/15/16 | Fri 7/15/16 |
| 2016-2017 Chancellor's Office Budget Workshop | Fri 7/29/16 | Fri 7/29/16 |
| Adopted Budget Development | Fri 8/5/16 | Tue 9/13/16 |
| 2015-2016 Unaudited Actuals Available | Fri 8/5/16 | Fri 8/5/16 |
| Draft Adopted Budget Presented to Budget Committee | Wed 8/10/16 | Wed 8/10/16 |
| Draft Adopted Budget Presented to Strategic Planning | | |
| Committee | Wed 8/17/16 | Wed 8/17/16 |
| Adopted Budget Presented to Executive Council | Mon 8/22/16 | Mon 8/22/16 |
| Final Adopted Budget sent to President's Office | Fri 8/26/16 | Fri 8/26/16 |
| Board of Trustees Adopts the Budget | Mon 9/12/16 | Mon 9/12/16 |
| Adopted Budget Presented to Administrative Council | Tue 9/13/16 | Tue 9/13/16 |

Budget Request Structure 2016-2017

Areas

- •Inst. Advancement
- •IERP
- PIO/Marketing
- Business Services
- Facilities
- •ITS
- Division #1
- Division #2
- Division #3
- Division #4
- •Division #5
- •Risk Management
- •Student Life & Development
- •Enrollment Management
- Counseling & Matriculation
- Office of Student Services
- •Office of Human Resources/Payroll
- Office of Academic Affairs
- Office of the President

Discussion: Limit to top three requests for consideration (one time and on going). With 19 departments, we would be evaluating 57 requests.



ANTELOPE VALLEY COMMUNITY COLLEGE DISTRICT BUDGET DEVELOPMENT FISCAL 2016-2017 AD

Resource Allocation Proposal Academic/Non-Operational Request

| TWIENT FISCAL 201 | 0-2017 | ADMINISTRATOR USE |
|--------------------|--------|-------------------|
| Ilocation Proposal | | |

| .11011374 | Originator: | Date Submitted: | | | | | |
|--------------------------|--|--|---|--|--|--|--|
| | Program or Department Name: | | | | | | |
| Lead for Implementation: | | Campus: | | | | | |
| | Project Start & End Dates: | | | | | | |
| | Departments for Coordination: | | | | | | |
| | Account Code: | | | | | | |
| | Total Amount Requested: | | | | | | |
| | One Time Funding | On Going Funding | | | | | |
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| Plea | se describe your request. | | | | | | |
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| | Planning Documents | | | | | | |
| | Check the applicable planning docu | nt below that supports your request (Select all that apply): | | | | | |
| | Program Review/Annual Program Assessment Technology Plan | | | | | | |
| | Action Plan | Human Resources Plan | | | | | |
| | Educational Master Plan | (List other planning document) | 1 | | | | |
| | Facilities Master Plan | | | | | | |
| Section I | Briefly demonstrate how your reque | s supported by the planning documents listed above: | - | | | | |
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| | Institutional Goals |
|-------------|---|
| | Check all the applicable Institutional Goals below that support your request (Select all that apply): |
| | Student Success Efficient and Effective Use of Resources |
| | Increase in Transfer Rates Enhancing Community Partnerships |
| | Career Tech Expansion Enhancing Technology Support |
| | Basic Skills and ESL |
| Section II | Briefly describe how your request supports the institutional goals above: |
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| | President's Goals |
| | Check all the applicable President's Goals below that are supported by your request (Select all that apply): |
| | Supports successful preparation for full accreditation process |
| | Supports conducting a successful bond campaign Supports completing a new 10-year facilities master plan |
| | Supports a fully-integrated system of record implementation and fiscal independence from LACOE Supports completion of 10-year educational master plan supported by a 3-year strategic plan |
| Se | Supports increasing all outcomes on the Student Success Scorecard Supports completely integrating class schedules that is sequenced for degree programs and supports student educational planning |
| Section III | & completion |
| | How does your request support the President's goals above?: |
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| | Measureable Outcomes | | | | | | |
|-----------------|---|--|--|--|--|--|--|
| | What is the measureable outcome of your request? | | | | | | |
| | | | | | | | |
| Section | Which learning outcomes are supported by your request? | | | | | | |
| IV | When will the outcomes be measured (timeline)? | | | | | | |
| 1 | How will you measure the desired outcomes? | | | | | | |
| | | | | | | | |
| *NO | FILLING OUT THE SECTIONS IN DETAIL CAN RESULT IN A SCORE OF 0. PLEASE FILL OUT IN DETAIL TO BE CONSIDERED.* | | | | | | |
| | | | | | | | |
| Admi | inistrator's Typed or Printed Name | | | | | | |
| Admi | inistrator's Signature Date | | | | | | |
| Adm | inistrator's Assessment | | | | | | |
| Checl | k One: Mission Critical Mission Need Mission Enhancement | | | | | | |
| This r could | on Critical neans that the request is critical to your program. Without it, your program cannot continue and time of the essence. Examples be classroom equipment vital to instruction. Operational equipment fundamental to IT infrastructure or building/facility tenance. Replacement microscopes, equipment required to implement new approved programs, networks, hardware, etc. | | | | | | |
| | on Essential neans that the request is necessary, but not critical. Current circumstances are not ideal; however, the program can continue without | | | | | | |

This means that the request is necessary, but not critical. Current circumstances are not ideal; however, the program can continue without the request for the immediate future. Covered in this area could be prevention also. Examples could be district vehicle replacement, outdated instructional equipment, new furniture, etc.

Mission Enhancement

This means that the request would improve your program. You can operate your program without it. Examples could be calculators for the classroom, software, etc.



ANTELOPE VALLEY COMMUNITY COLLEGE DISTRICT **ADMINISTRATOR USE:**

BUDGET DEVELOPMENT FISCAL 2016-2017

Resource Allocation Proposal Operational Request

| | Originator: | 2 2 A | Date Submitted: | |
|-----------|----------------------------------|-------------------------------|---------------------------------------|---------------|
| | Program or Department Name: | | | |
| | Lead for Implementation: | | Campus: | |
| | Project Start & End Dates: | | | |
| | Departments for Coordination: | | | |
| | Account Code: | | | |
| | Total Amount Requested: | | | |
| | - | On Going | Funding | |
| | One Time Funding | On doing | Tallang | |
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| D1 | se describe your request. | | | |
| riea | se describe your request. | | | |
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| | Planning Documents | | | |
| | Check the applicable planning do | cument below that supports | your request (Select all that apply): | |
| | Program Review/Annual Prog | | Technology Plan | |
| | | gram Assessment | | |
| | Action Plan | | Human Resources Plan | |
| | Educational Master Plan | | (List other planning document) | |
| | Facilities Master Plan | | | |
| S | | | | |
| Section I | Briefly demonstrate how your req | uest is supported by the plan | nning documents listed above: | |
| n I | | 9 (***) F %** | | |
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| | Operational/Institutional Goals | | | | | | |
|-------------|--|--|--|--|--|--|--|
| | Check all the applicable Operational/Institutional Goals below that support your request (Select all that apply): | | | | | | |
| | Maintaining Health/Safety Ensuring Compliance | | | | | | |
| | Enhancing Operational Support Enhancing Community Partnerships | | | | | | |
| 2 | Enhancing Efficient & Effective Use of Resources Enhancing Technology Support | | | | | | |
| Section II | Briefly describe how your request supports the operational goals above: | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | President's Goals | | | | | | |
| | Check all the applicable President's Goals below that are supported by your request (Select all that apply): | | | | | | |
| Sect | Supports successful preparation for full accreditation process Supports conducting a successful bond campaign Supports completing a new 10-year facilities master plan Supports a fully-integrated system of record implementation and fiscal independence from LACOE Supports completion of 10-year educational master plan supported by a 3-year strategic plan Supports increasing all outcomes on the Student Success Scorecard Supports completely integrating class schedules that is sequenced for degree programs and supports student educational planning & completion | | | | | | |
| Section III | How does your request support the President's goals above?: | | | | | | |
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| | What is the measureable outcome of your request? | | | |
|-----------------|--|-----------------------|--------|---|
| | - I | | | |
| | Which learning outcomes are supported by your reque | est? | | |
| | | | 0 | |
| | When will the outcomes be measured (timeline)? | | | |
| | How will you measure the desired outcomes? | = 1 | | |
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| *NO | FILLING OUT THE SECTIONS IN DETAIL CAN RESI | ULT IN A SCORE OF 0 | . PLE | ASE FILL OUT IN DETAIL TO BE CONSIDERED.* |
| ۸ ما مه | inistuator's Tunad or Drintad Name | | | |
| aum | inistrator's Typed or Printed Name | | | |
| Adm | inistrator's Signature | | | Date |
| Adm | inistrator's Assessment | | | |
| Chec | k One: Mission Critical | Mission Need | | Mission Enhancement |
| This r could | on Critical neans that the request is critical to your program. With be classroom equipment vital to instruction. Operation tenance. Replacement microscopes, equipment requir | onal equipment fundam | nental | to IT infrastructure or building/facility |
| Γhis r | on Essential neans that the request is necessary, but not critical. Co | | | |

Mission Enhancement

outdated instructional equipment, new furniture, etc.

This means that the request would improve your program. You can operate your program without it. Examples could be calculators for the classroom, software, etc.



Non-Permanent Staffing Prioritization Rubric

Academic/Non-Operational Request

Fiscal Year 2016-2017

| Committee Member | Funding Method | |
|--------------------|-----------------------|---|
| Department | One Time | _ |
| Requested Resource | On Going | _ |
| Amount Requested | Both | _ |
| Date | | |

| Scoring Area | Related Components | Scoring Rubric | Score |
|--|---|---|-------|
| | - Program Review(PR)/ Annual Program Assessment (APA) | Max 30 Points: | |
| | - Action Plan | <u>O points:</u> No demonstrated need supported by PR/APA | |
| | - Educational Master Plan | | |
| | - Facilities Master Plan - Technology Plan | 15 points: Demonstrates need from Program by PR/APA | |
| | - Human Resources Plan | 30 points: Demonstrates need from PR/APA and linked to | |
| | - Other planning documents | Outcomes | |
| | 18 | Max 29 Points: Sum the points for all institutional goals that the request supports | |
| | 15 13 | 5 points: Goal #1: Provide environment which supports learning and facilities student success | |
| | - Goals of the Educational Master Plan | 3 points: Goal #2: Increase in transfer rates 5 points: Goal #3: Expand and diversify career & tech ed | |
| Section II: Alignment with Annual Institutional Goals | | options 5 points: Goal #4: Increase student success in basic skills and ESL courses | |
| | | 5 points: Goal #5: Utilize campus resources efficiently and effectively | |
| e a w r | | 3 points: Goal #6: Maintain & enhancing community partnerships | |
| | | 3 points: Goal #7 Increase resources to enhance technology support of mission & processes | |
| | | Max 21 Points: Sum the points for all institutional goals that the request supports | |
| | | 3 points: Supports successful preparation for full accreditation process | |
| Section III: Alignment with President's Goals | | 3 points: Supports conducting a successful bond campaign | |
| | - 2015-2016 President's Goals | $\begin{tabular}{ll} $\underline{\textbf{3 points:}}$ Supports completing a new 10-year facilities maste \\ plan \end{tabular}$ | r |
| | | 3 points: Supports a fully-integrated system of record implementation and fiscal independence from LACOE | |
| | | 3 points: Supports completion of 10-year educational master plan supported by a 3-year strategic plan | r |
| | 8 | 3 points: Supports increasing all outcomes on the Student Success Scorecard | |
| | 11 | 3 points: Supports completely integrating class schedules that is sequenced for degree programs and supports student | |
| | | educational planning & completion | |
| Section IV: Measurable Assessment Outcomes | | Max 20 Points: | |
| | - Outcomes Assessment | 0 points: No outcomes 10 points: Documented Measurable Outcome 20 points: Documented Measurable Outcome tied to | |
| | | SLO/PLO/ILO/OO Total Points (Max 100): | - |



Non-Permanent Staffing Prioritization Rubric

Operational Request

Fiscal Year <u>2016-2017</u>

| Committee Member | Funding Method | |
|--------------------|-----------------------|----------|
| Department | One Time | _ |
| Requested Resource | On Going | = |
| Amount Requested | Both | <u>-</u> |
| Date | - 6 | |

| Scoring Area | Related Components | Scoring Rubric | Score |
|---|---------------------------|---|-------|
| 2 | - Program Review(PR)/ | | |
| | Annual Program | Max 30 Points: | |
| | Assessment (APA) | | |
| | - Action Plan | <u>0 points:</u> No demonstrated need supported by PR/APA | |
| | - Educational Master Plan | | |
| Documents | - Facilities Master Plan | 15 points: Demonstrates need from Program by PR/APA | |
| | - Technology Plan | n. | |
| | - Human Resources Plan | 30 points: Demonstrates need from PR/APA and linked to | |
| | - Other planning | Outcomes | |
| 992 | documents | | |
| | | Max 29 Points: Sum the points for all operational goals that | |
| | | the request supports | |
| Alignment with Annual | | 6 points: Maintaining Health/Safety | |
| Operational/Institutional | - Operational/ | 5 points: Ensuring Compliance | |
| 18 JAN 31 | Institutional Goals | 4 points: Enhancing Operational Support | |
| Goals | | 5 points: Efficient and Effective Use of Resources | 1 |
| | | 4 points: Enhancing Community Partnerships | |
| | | 5 points: Enhancing Technology Support | |
| | d | Max 21 Points: Sum the points for all institutional goals that | |
| | | the request supports | |
| | | 3 points: Supports successful preparation for full | |
| | | accreditation process | |
| Alignment with | r) r) | 3 points: Supports conducting a successful bond campaign | |
| | | 3 points: Supports completing a new 10-year facilities maste | rl |
| | - 2015-2016 President's | plan. | |
| President's Goals | Goals | 3 points: Supports a fully-integrated system of record | |
| ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | implementation and fiscal independence from LACOE | |
| | | 3 points: Supports completion of 10-year educational master | r |
| | | plan supported by a 3-year strategic plan | |
| | | 3 points: Supports increasing all outcomes on the Student | |
| | 5 ^{II} | Success Scorecard | |
| | | 3 points: Supports completely integrating class schedules | |
| | | that is sequenced for degree programs and supports student | |
| | | Max 20 Points: | |
| NA | - Outcomes Assessment | 0 points: No outcomes | |
| Measurable Assessment | | 10 points: Documented Measurable Outcome | |
| Outcomes | | 20 points: Documented Measurable Outcome tied to | |
| | | SLO/PLO/ILO/OO | |
| | 1 | Total Points (Max 100): | |