0STRATEGIC PLANNING & BUDGET COUNCIL AGENDA	WEDNESDAY, SEPTEMBER 16, 2026 2:30 PM – 4:00 PM CH 334

Type Of Meeting: SPBC Meeting
Note Taker: Emily Moulton
Please Review/Bring: Agenda, Minutes, and Supporting Documents

SPBC 2026-2027 PURPOSE & GOALS:

Strategic Priorities
Ensure the College's strategic priorities guide institutional planning and decision-making. Regularly review progress toward the strategic goals and identify opportunities, challenges, and emerging needs that may impact the College's ability to accomplish its mission.

Institutional Planning
Provide oversight and coordination of institutional planning to ensure plans are aligned with the Educational Service Plan, strategic priorities, and College mission. Strengthen connections among planning documents, annual institutional goals, program review, and outcomes assessment, while identifying gaps or areas needing greater coordination.

Resource Allocation
Ensure resource allocation is connected to strategic priorities and institutional planning. Review and prioritize resource requests using established criteria and make recommendations to the Superintendent/President that support student success, institutional effectiveness, and the effective use of College resources.

Strategic Planning and Budget Committee Members:

- ☐ Shami Brar, VP AS (Co-Chair)
- ☐ Jason Bowen (Co-Chair) (Proxy: Linda Parker)
- ☐ Scott Lee, Faculty Union
- ☐ Linda Parker, Instructional Resources Faculty
- ☐ Kevin North, Transfer Faculty
- ☐ Marissa Latuno, Vocational Faculty
- ☐ Rod Schilling, Student Services Faculty
- ☐ Cedric Williams, Classified
- ☐ Marvin Guzman, Classified
- ☐ Veronica Sirotzki, Classified
- ☐ Maria Groth, Classified
- ☐ Jenell Paul, Classified
- ☐ Sarah Schneider, CMS
- ☐ Lauren Elan-Helsper, VP PCT (Proxy: Linda Beam)
- ☐ Kathryn Mitchell, VP AA
- ☐ Idania Padron, VP SSV
- ☐ Rashitta Brown-Elize, Acting VP ESA
- ☐ Noe Flores, Director Facilities Planning & Logistics
- ☐ Saul Hom, Exec. Director ITS
- ☐ Dianne Knippel, Exec. Director Foundation
- ☐ Moamer Qazafi, Exec. Director Marketing and Public Information
- ☐ Svetlana Deplazes, Interim Dean IERP & Library
- ☐ Jill Zimmerman, Dean Student Health & Wellness
- ☐ Octavio Cruz, Dean of Enrollment Services & Access
- ☐ James Nasipak, Director Auxiliary Services
- ☐ Valeria Pacheco, Student Representative
- ☐ Shannon Hyman, Student Representative

Guests:
Vacant
Academic Senate: Adjunct Faculty

*Call to go out in Fall to fill membership vacancies and replace those who have not attended a meeting in the last 12 months.

Ex-Officio: Jennifer Zellet (Superintendent/President)

AGENDA ITEMS	PERSON(S) RESPONSIBLE	ISSUES DISCUSSED /ACTION ITEMS
INFORMATION/DISCUSSION ITEMS:		
I. Opening Comments from Co-Chairs	Shami & Jason	
II. Approval of SPBC Minutes for September 2, 2026.	All	
III. Resource Allocation Requests Review.	Shami	
IV. Subcommittee Assignments.		
V. Non-agendized items discussions.	All	
Information Items: Educational Service Plan Strategic Goals Facilities Service Plan		
Upcoming Meetings: October 7, 2026 | CH 334 | 2:30p.m.-4:00pm		

STRATEGIC PLANNING & BUDGET COUNCIL Minutes (Approved at the September 16, 2026 meeting)	WEDNESDAY, SEPTEMBER 2, 2026 2:30 PM – 4:00 PM CH 334

Type Of Meeting: SPBC Meeting
Note Taker: Emily Moulton
Please Review/Bring: Agenda, Minutes, and Supporting Documents

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- ☒ Jill Zimmerman, Dean Student Health & Wellness
- ☐ Leonardo Ayala, Acting Dean of Enrollment
- ☐ James Nasipak, Director Auxiliary Services
- ☐ Valeria Pacheco, Student Representative
- ☐ Shannon Hyman, Student Representative

Guests: Wendy Dumas, Tammara Steffes, Lisa Nowak
Vacant
Academic Senate: Adjunct Faculty

*Call to go out in Fall to fill membership vacancies and replace those who have not attended a meeting in the last 12 months.

Ex-Officio: Jennifer Zellet (Superintendent/President)

AGENDA ITEMS	PERSON(S) RESPONSIBLE	ISSUES DISCUSSED / ACTION ITEMS
INFORMATION/DISCUSSION ITEMS:		
I. Opening Comments from Co-Chairs	Shami & Jason	VP Brar welcomed the Council and encouraged members to ask questions, noting that the meeting would cover a significant amount of information. Dr. Bowen expressed his gratitude the be at the meeting.
II. Approval of SPBC Minutes for August 19, 2026.	All	The minutes were presented with no changes. The minutes were approved as presented.
III. Adopted Budget.	Shami	VP Brar presented the 2026–2027 Adopted Budget, noting that the budget outlook was positive and included a combined 4.31% cost-of-living adjustment (COLA). Dr. Bowen asked about the State's projected fiscal outlook over the next two to three years. VP Brar explained that the Legislative Analyst's Office (LAO) has projected a wide range of possible outcomes, from a $15 billion surplus to a $30 billion deficit. State revenues are heavily influenced by personal income taxes and market performance. Although strong market performance has increased revenues, future corrections and the adequacy of State reserves remain concerns. The District relies on forecasts provided by the LAO and other statewide analyses because it does not have the resources to maintain independent predictive software. Current projections indicate that a deficit may occur by 2029 if revenues do not keep pace with ongoing expenditures. VP Brar reviewed the 4.31% COLA, consisting of a 2.87% statutory COLA and an additional 1.44% discretionary COLA. The discretionary adjustment is tied to additional pregnancy-related leave requirements and is intended to offset a portion of the associated costs. In response to a question from Dr. Bowen, VP Brar explained that the COLA represents a percentage increase to the prior year's ongoing allocation and is distributed statewide through the apportionment calculation. VP Brar will provide the estimated dollar impact of the COLA for AVC. The State Budget also provides funding to support 2.5% enrollment growth. VP Brar noted that this funding is particularly important to AVC because the District is experiencing enrollment growth. The amount of unfunded enrollment growth has also decreased from the prior year. VP Brar explained that modifications to the Student-Centered Funding Formula (SCFF) will fund credit full-time equivalent students at the higher of the three-year average or the current-year reported amount. This change benefits AVC because its three-year average would otherwise be lower than its current-year projection. The SCFF continues to allocate funding through the 70-20-10 framework. The State Budget also repays the $408.4 million SCFF deferral

		from 2025–2026. VP Brar reviewed targeted investments in statewide technology and data systems, Credit for Prior Learning, and facilities. Technology and Credit for Prior Learning funds support specific statewide initiatives and are not provided directly to districts. The $120.7 million for deferred maintenance and special repairs will flow to districts, with AVC generally receiving approximately 1% based on its share of statewide FTES. This is the first scheduled maintenance funding provided since 2022–2023. VP Brar also highlighted investments in student support programs, including $147.2 million for the Student Support Block Grant, a 5.74% COLA for the Student Equity and Achievement Program, and funding for Dreamers Resource Liaisons and LGBTQ+ centers. VP Brar reviewed the District's financial reporting timeline. In response to a question from Dr. Bowen, he explained that prior-year actuals are identified as unaudited until the annual audit is completed. VP Brar reviewed the SCFF's statutory 70-20-10 allocation structure, which has been in place since 2017–2018, and noted that there are no current discussions about changing the split. The hold-harmless provision expired in 2024–2025. VP Brar reviewed the SCFF rates, noting that the 4.31% COLA is applied to each rate, and summarized the District's 2025–2026 unaudited actuals. The unrestricted general fund ended the year with a $7.1 million surplus and a $98.4 million ending fund balance, of which approximately $44.5 million is assigned for specific purposes. Council members discussed student worker funding and whether additional support may be needed during peak enrollment periods. VP Brar clarified that student workers should supplement, but not replace, classified positions. Members also discussed delays in hiring federal work-study students and the availability of district or categorically funded student workers. VP Brar noted that the expiration of restricted and COVID-related funding will shift some ongoing costs back to the unrestricted general fund. In response to Dr. Bowen's question regarding cloud services, Saul explained that local servers require greater personnel support, while cloud systems provide stronger recovery capabilities and will be required for Banner. VP Brar reviewed the major fund balance assignments, including funding for the Gymnasium Replacement, student housing, Measure AV capital project protection, ITS projects, one-time resource allocation, and pension rate stabilization. He explained that the pension assignment would allow funds to be placed in a trust for future pension obligations and that the matter would return to SPBC for further discussion. In

		response to Linda's question regarding the growing reserve, VP Brar noted that reserves provide the District time to respond to future funding deferrals and other fiscal uncertainties. VP Brar reviewed the District's 2025–2026 unaudited actuals for all funds and the assumptions used to develop the 2026–2027 Adopted Budget. Assumptions included the 4.31% COLA, funded FTES, a 3% Tax and Revenue Anticipation Note (TRAN) rate, step-and-column increases, pension rate increases, the California Consumer Price Index, and other inflationary factors. VP Brar stated that the District is not seeking to build additional reserves and intends to budget available resources where they can be spent. In response to Linda's question about unused funds, he advised that identified needs and proposed adjustments should be raised during departmental budget meetings. Members also discussed the staffing support needed from Business Services and Human Resources to implement approved expenditures. VP Brar reviewed the Adopted Budget for the unrestricted general fund and all District funds. Federal revenue decreased due to the expiration of ERTC funding, while salary and benefit costs increased. The budget does not include any potential negotiated salary increases. The unrestricted general fund is projected to use approximately $10.4 million of its fund balance, resulting in an ending fund balance of approximately $88 million and an unassigned reserve of 39.8%. VP Brar noted that the District maintains healthy reserves but must ensure that decisions made during negotiations and throughout the budget year remain sustainable. VP Brar also discussed the 50% Law, which requires at least half of applicable unrestricted expenditures to support classroom instruction and can limit the District's ability to add non-instructional expenses. He concluded by reviewing the District's historical and projected FTES.
IV. Resource Allocation Requests Review.	Shami	Review of the Resource Allocation Requests was postponed to a meeting scheduled for September 16, 2026.
V. Subcommittee Assignments.		Subcommittee Assignments was postponed to a meeting scheduled for September 16, 2026.
VI. Non-agendized items discussions.	All	None.
Information Items: Educational Service Plan Strategic Goals Facilities Service Plan		
Upcoming Meetings: October 7, 2026 | CH 334 | 2:30p.m.-4:00pm		